

EXHIBIT G

Detailed Time Records for Marchand ICS Group

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From February 1 to February 28, 2022

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Jorge Marchand	Principal	11.30	24.40	-	35.70	\$ 175.00	6,247.50
Male Noguera	Media Manager	8.30	5.50	6.10	19.90	\$ 95.00	1,890.50
María Schell	Business Editor	10.80	40.40	-	51.20	\$ 110.00	5,632.00
		30.40	70.30	6.10	106.80		13,770.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from February 1 to February 28, 2022

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
2/2/2022	Jorge Marchand	Conference call with the MICS team, [REDACTED] [REDACTED]	0.90	175.00	157.50
2/2/2022	Male Noguera	Conference call with the MICS team, [REDACTED] [REDACTED]	0.90	95.00	85.50
2/2/2022	María Schell	Conference call with the MICS team, [REDACTED] [REDACTED]	0.90	110.00	99.00
2/4/2022	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss about the case status.	1.00	175.00	175.00
2/4/2022	María Schell	Conference call with the MICS and Bennazar teams, to discuss about the case status.	1.00	110.00	110.00
2/4/2022	Male Noguera	Conference call with the MICS and Bennazar teams, to discuss about the case status.	1.00	95.00	95.00
2/7/2022	Jorge Marchand	Conference call with the MICS team, to discuss status [REDACTED] [REDACTED]	0.80	175.00	140.00
2/7/2022	María Schell	Conference call with the MICS team, to discuss status [REDACTED] [REDACTED]	0.80	110.00	88.00
2/7/2022	Male Noguera	Conference call with the MICS team, to discuss status [REDACTED] [REDACTED]	0.80	95.00	76.00
2/8/2022	Jorge Marchand	Conference call with Francisco Del Castillo from the Bennazar team, to discuss status.	0.50	175.00	87.50
2/8/2022	Jorge Marchand	Meeting with the MICS team, to discuss communication strategies [REDACTED]	0.40	175.00	70.00
2/8/2022	Male Noguera	Meeting with the MICS team, to discuss communication strategies [REDACTED]	0.40	95.00	38.00
2/8/2022	María Schell	Meeting with the MICS team, to discuss communication strategies [REDACTED]	0.40	110.00	44.00
2/15/2022	Jorge Marchand	Conference call with the MICS team, to discuss about recent news on the case status.	0.30	175.00	52.50
2/15/2022	Male Noguera	Conference call with the MICS team, to discuss about recent news on the case status.	0.30	95.00	28.50
2/15/2022	María Schell	Conference call with the MICS team, to discuss about recent news on the case status.	0.30	110.00	33.00
2/17/2022	Jorge Marchand	Participate on the ORC meeting.	3.20	175.00	560.00
2/17/2022	María Schell	Participate on the ORC meeting.	3.20	110.00	352.00
2/17/2022	Male Noguera	Participate on the ORC meeting.	3.20	95.00	304.00
2/22/2022	Jorge Marchand	Conference call with the MICS team to discuss communications strategies and case status.	1.70	175.00	297.50
2/22/2022	María Schell	Conference call with the MICS team to discuss communications strategies and case status.	1.70	110.00	187.00
2/22/2022	Male Noguera	Conference call with the MICS team to discuss communications strategies and case status.	1.70	95.00	161.50
2/24/2022	Jorge Marchand	Meeting with the MICS and Bennazar teams, to discuss case status [REDACTED]	2.00	175.00	350.00

2/24/2022	María Schell	Meeting with the MICS and Bennazar teams, to discuss case status [REDACTED].	2.00	110.00	220.00
2/28/2022	Jorge Marchand	Conference call with the MICS team [REDACTED].	0.50	175.00	87.50
2/28/2022	María Schell	Conference call with the MICS team [REDACTED].	0.50	110.00	55.00
			30.40		3,954.00

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	11.30	175.00	1,977.50
Male Nogueira	8.30	95.00	788.50
María Schell	10.80	110.00	1,188.00
	30.40		3,954.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from February 1 to February 28, 2022

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
2/1/2022	Jorge Marchand	Communication with Francisco Del Castillo, [REDACTED] [REDACTED]	0.20	175.00	35.00
2/1/2022	Jorge Marchand	Work with the MICS and Bennazar teams [REDACTED] [REDACTED]	1.10	175.00	192.50
2/1/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED] [REDACTED]	0.70	175.00	122.50
2/1/2022	Jorge Marchand	Work with the MICS team on content development, [REDACTED] [REDACTED]	0.80	175.00	140.00
2/1/2022	María Schell	Work with the MICS team on content development, [REDACTED] [REDACTED]	0.80	110.00	88.00
2/1/2022	Jorge Marchand	Work on content revisions [REDACTED] [REDACTED]	0.70	175.00	122.50
2/1/2022	María Schell	Work on media monitoring for news and articles related to the ORC and POA.	0.50	110.00	55.00
2/2/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about comments and questions received through the ORC digital platforms.	0.50	175.00	87.50
2/2/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED] [REDACTED]	0.60	175.00	105.00
2/2/2022	María Schell	Work on media monitoring for news and articles related to the ORC and POA.	0.40	110.00	44.00
2/2/2022	María Schell	Work on content editing for content to be published on the ORC digital platforms.	0.80	110.00	88.00
2/2/2022	María Schell	Work on content development [REDACTED] [REDACTED]	4.40	110.00	484.00
2/2/2022	Male Noguera	Work on content development, [REDACTED] [REDACTED]	0.80	95.00	76.00
2/3/2022	Jorge Marchand	Work with the MICS team on content development, [REDACTED] [REDACTED]	1.40	175.00	245.00
2/3/2022	María Schell	Work with the MICS team on content development, [REDACTED] [REDACTED]	1.40	110.00	154.00
2/3/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.70	175.00	122.50
2/3/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/4/2022	Jorge Marchand	Communication with the MICS team, to discuss status.	0.30	175.00	52.50
2/4/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
2/5/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00

2/6/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
2/7/2022	Male Noguera	Develop a report [REDACTED] [REDACTED] [REDACTED]	0.60	95.00	57.00
2/7/2022	Jorge Marchand	Communication with the MICS and Global teams, [REDACTED] [REDACTED]	0.40	175.00	70.00
2/7/2022	Jorge Marchand	Revision [REDACTED].	1.60	175.00	280.00
2/7/2022	Jorge Marchand	Communication with the MICS team, to discuss strategies and status.	0.20	175.00	35.00
2/7/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/7/2022	María Schell	Work on content development [REDACTED] [REDACTED]	2.70	110.00	297.00
2/7/2022	Male Noguera	Develop a report [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.20	95.00	19.00
2/8/2022	Jorge Marchand	Work with the MICS team on content revisions and edits [REDACTED] [REDACTED]	2.50	175.00	437.50
2/8/2022	Jorge Marchand	Communication with the MICS team to discuss strategies and status.	0.30	175.00	52.50
2/8/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/8/2022	María Schell	Work on content development, for content to be published on the ORC digital platforms, [REDACTED] [REDACTED]	1.30	110.00	143.00
2/9/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
2/10/2022	Jorge Marchand	Work with the MICS team on content development, [REDACTED] [REDACTED] [REDACTED]	1.40	175.00	245.00
2/10/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/10/2022	Male Noguera	Design and revise [REDACTED] [REDACTED] [REDACTED]	1.70	95.00	161.50
2/11/2022	Jorge Marchand	Work with the MICS team on content revisions and edits [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
2/11/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
2/12/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
2/13/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/14/2022	Jorge Marchand	Work with the MICS team on content revisions and edits [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
2/14/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/14/2022	María Schell	Work on content development [REDACTED]	0.80	110.00	88.00

2/15/2022	Jorge Marchand	Communication with the MICS team, [REDACTED] [REDACTED]	0.30	175.00	52.50
2/15/2022	Male Noguera	Work on inventory [REDACTED] [REDACTED] [REDACTED]	0.90	95.00	85.50
2/15/2022	Jorge Marchand	Communication with the MICS and GSG teams, [REDACTED] [REDACTED]	0.30	175.00	52.50
2/15/2022	Jorge Marchand	Communication with Francisco Del Castillo from the Bennazar team, [REDACTED] [REDACTED]	0.20	175.00	35.00
2/15/2022	Jorge Marchand	Communication with radio station Radio Paz 810AM, to discuss details about Francisco Del Castillo's participation on their radio program.	0.80	175.00	140.00
2/15/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
2/15/2022	María Schell	Work on content revisions and edits to the translation for COR members.	2.40	110.00	264.00
2/16/2022	Jorge Marchand	Communication with the MICS team, to discuss about promoting on the ORC digital platforms Francisco Del Castillo's participation on Radio Paz 810AM.	0.40	175.00	70.00
2/16/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
2/16/2022	María Schell	Work on the translation of the presentation for the upcoming COR meeting.	5.00	110.00	550.00
2/16/2022	María Schell	Work on content revision for COR questions.	0.40	110.00	44.00
2/16/2022	Male Noguera	Write text for post and email drop, to announce the participation of the COR in AESA radio show, [REDACTED] [REDACTED]	0.50	95.00	47.50
2/17/2022	Jorge Marchand	Communication with the Radio Paz staff, to discuss final details of the COR interview, with Francisco Del Castillo.	0.90	175.00	157.50
2/17/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
2/18/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/19/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/20/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
2/21/2022	Jorge Marchand	Communication with the MICS team to discuss status.	0.30	175.00	52.50
2/21/2022	Jorge Marchand	Work with the MICS team on content research [REDACTED] [REDACTED]	0.80	175.00	140.00
2/21/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the upcoming status meeting.	0.10	175.00	17.50
2/21/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
2/21/2022	María Schell	Work on content development for the presentation [REDACTED] [REDACTED]	0.50	110.00	55.00
2/22/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the upcoming status meeting.	0.30	175.00	52.50

2/22/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about recent comments and questions received through the ORC digital platforms.	0.30	175.00	52.50
2/22/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
2/22/2022	Male Nogueira	Work with the MICS team on content research [REDACTED]	0.80	95.00	76.00
2/23/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about comments and questions received through the ORC digital platforms.	0.40	175.00	70.00
2/23/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
2/24/2022	Jorge Marchand	Communication with the MICS team, to discuss status.	0.50	175.00	87.50
2/24/2022	Jorge Marchand	Communication with the MICS and GSG teams, [REDACTED]	0.20	175.00	35.00
2/24/2022	Jorge Marchand	Work with the MICS team on content revisions and edits, [REDACTED]	0.80	175.00	140.00
2/24/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
2/24/2022	María Schell	Connect to the FOMB virtual meeting, to monitor relevant connections to the ORC case.	1.00	110.00	110.00
2/25/2022	Jorge Marchand	Communication with the MICS and Arco teams, [REDACTED]	0.30	175.00	52.50
2/25/2022	Jorge Marchand	Communication with the MICS and GSG teams, [REDACTED]	0.60	175.00	105.00
2/26/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
2/27/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
2/27/2022	María Schell	Work on content development [REDACTED]	2.90	110.00	319.00
2/28/2022	Jorge Marchand	Work with the MICS team on content development [REDACTED]	2.40	175.00	420.00
2/28/2022	María Schell	Work with the MICS team on content development [REDACTED]	2.40	110.00	264.00
2/28/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00

70.30

9,236.50

Fee Summary:	Hours	Rate	Value (\$)
Jorge Marchand	24.40	175.00	4,270.00
Male Nogueira	5.50	95.00	522.50
María Schell	40.40	110.00	4,444.00
	70.30		9,236.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from February 1 to February 28, 2022

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
2/1/2022	Male Noguera	Facebook conversation management and monitoring.	0.40	95.00	38.00
2/1/2022	Male Noguera	Check COR's email to manage messages received.	1.30	95.00	123.50
2/3/2022	Male Noguera	Check COR's email to manage messages received.	0.20	95.00	19.00
2/3/2022	Male Noguera	Facebook conversation management and monitoring.	0.30	95.00	28.50
2/7/2022	Male Noguera	Check COR's email to manage messages received.	0.80	95.00	76.00
2/10/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
2/16/2022	Male Noguera	Design post for Facebook and WhatsApp, to announce the participation of the COR in AESA radio show, [REDACTED]	0.90	95.00	85.50
2/17/2022	Male Noguera	Design and send email drop, to announce the participation of the COR in AESA radio show, [REDACTED]	0.50	95.00	47.50
2/16/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
2/17/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
2/22/2022	Male Noguera	Facebook conversation management and monitoring.	0.60	95.00	57.00
2/22/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
2/28/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
			6.10		579.50

Fee Summary:	Hours	Rate	Value (\$)
Jorge Marchand	-	175.00	-
Male Nogueira	6.10	95.00	579.50
María Schell	-	110.00	-
	6.10		579.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From March 1 to March 31, 2022

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Jorge Marchand	Principal	8.70	35.70	-	44.40	\$ 175.00	7,770.00
Male Noguera	Media Manager	4.30	1.20	43.70	49.20	\$ 95.00	4,674.00
María Schell	Business Editor	6.70	44.30	-	51.00	\$ 110.00	5,610.00
		19.70	81.20	43.70	144.60		18,054.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from March 1 to March 31, 2022

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
3/2/2022	Jorge Marchand	Conference call with Nilda Laureano, from the APP retiree organization, to coordinate COR's interview on her radio program.	0.70	175.00	122.50
3/3/2022	María Schell	Conference call with COR vice president Carmen Núñez to discuss about the COR OpEd.	1.00	110.00	110.00
3/4/2022	Jorge Marchand	Conference call with the MICS and Bennazar teams [REDACTED].	0.60	175.00	105.00
3/4/2022	Male Noguera	Conference call with the MICS and Bennazar teams [REDACTED]s.	0.60	95.00	57.00
3/4/2022	María Schell	Conference call with the MICS and Bennazar teams [REDACTED].	0.60	110.00	66.00
3/7/2022	Jorge Marchand	Conference call with Nilda Laureano, from the APP retiree organization, [REDACTED].	1.00	175.00	175.00
3/7/2022	Jorge Marchand	Conference call with the MICS team to discuss status and the next meeting [REDACTED].	0.90	175.00	157.50
3/7/2022	Male Noguera	Conference call with the MICS team to discuss status and the next meeting [REDACTED].	0.90	95.00	85.50
3/7/2022	María Schell	Conference call with the MICS team to discuss status and the next meeting [REDACTED].	0.90	110.00	99.00
3/8/2022	Jorge Marchand	Conference call with Nilda Laureano, [REDACTED].	0.80	175.00	140.00
3/10/2022	Jorge Marchand	Conference call with the MICS and Bennazar teams, [REDACTED].	0.80	175.00	140.00
3/10/2022	María Schell	Conference call with the MICS and Bennazar teams, [REDACTED].	0.80	110.00	88.00
3/10/2022	Male Noguera	Conference call with the MICS and Bennazar teams, [REDACTED].	0.80	95.00	76.00
3/18/2022	Jorge Marchand	Meeting with the MICS team to define communications strategies and next steps.	0.50	175.00	87.50
3/18/2022	María Schell	Meeting with the MICS team to define communications strategies and next steps.	0.50	110.00	55.00
3/23/2022	Jorge Marchand	Meeting with MICS and Global teams, [REDACTED].	0.90	175.00	157.50
3/23/2022	María Schell	Meeting with MICS and Global teams, [REDACTED].	0.90	110.00	99.00
3/24/2022	Jorge Marchand	Conference call with the Rita Inc. team, the interpreters for the upcoming meeting with COR members, to coordinate important details for the meeting.	0.50	175.00	87.50

3/25/2022	Jorge Marchand	Meeting with the professionals team and COR members nominated to the Pension Benefits Council.	2.00	175.00	350.00
3/25/2022	Male Noguera	Meeting with the professionals team and COR members nominated to the Pension Benefits Council.	2.00	95.00	190.00
3/25/2022	María Schell	Meeting with the professionals team and COR members nominated to the Pension Benefits Council.	2.00	110.00	220.00
			<u>19.70</u>		<u>2,668.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	8.70	175.00	1,522.50
Male Nogueira	4.30	95.00	408.50
María Schell	6.70	110.00	737.00
	<u>19.70</u>		<u>2,668.00</u>

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Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
3/1/2022	Jorge Marchand	Work with the MICS team on content development regarding the compilation of frequent questions [REDACTED]	1.60	175.00	280.00
3/1/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the document with the compilation of frequent questions [REDACTED].	0.90	175.00	157.50
3/1/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC and POA.	0.80	175.00	140.00
3/1/2022	María Schell	Work on media monitoring for news and articles related to the ORC and POA.	0.80	110.00	88.00
3/2/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss strategy and next steps.	1.30	175.00	227.50
3/2/2022	Jorge Marchand	Communication with COR members, to provide status and discuss next steps.	0.60	175.00	105.00
3/2/2022	Jorge Marchand	Work on content development for publication on the ORC digital platforms.	0.50	175.00	87.50
3/2/2022	María Schell	Work on media monitoring for news and articles related to the ORC and POA.	0.40	110.00	44.00
3/3/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about recent news on Judge Swain's POA confirmation order decision.	1.20	175.00	210.00
3/3/2022	Jorge Marchand	Communication with the MICS team, to discuss about the creation of COR's data base.	0.30	175.00	52.50
3/3/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.70	175.00	122.50
3/3/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
3/3/2022	María Schell	Work on content research to develop OpEd.	1.00	110.00	110.00
3/3/2022	María Schell	Work on content development for an OpEd by Miguel Fabre.	3.40	110.00	374.00
3/4/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/4/2022	María Schell	Work on content development for an OpEd by Miguel Fabre.	2.30	110.00	253.00
3/4/2022	María Schell	Work on content translation for COR members.	1.10	110.00	121.00
3/5/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
3/6/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
3/7/2022	Jorge Marchand	Work with the MCS team on content development for Miguel Fabre's OpEd.	2.20	175.00	385.00
3/7/2022	Jorge Marchand	Communication with the MICS and Bennazar teams [REDACTED].	0.40	175.00	70.00
3/7/2022	Jorge Marchand	Communication with the MICS and Arco teams, [REDACTED]	0.60	175.00	105.00

3/7/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
3/7/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/8/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED]	0.30	175.00	52.50
3/8/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
3/9/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/9/2022	María Schell	Connect to the first Court Circuit Hearing virtual meeting, to monitor relevant connections to the ORC case.	1.50	110.00	165.00
3/9/2022	María Schell	Work on content development to prepare the presentation to COR.	1.20	110.00	132.00
3/10/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about strategy and next steps.	0.70	175.00	122.50
3/10/2022	Jorge Marchand	Work with the MICS teams on final revisions and edits to the OpEd by COR president Miguel Fabre.	0.40	175.00	70.00
3/10/2022	Jorge Marchand	Work with the MICS team on final revisions to promotions to be published on the ORC digital platforms, regarding Francisco Del Castillo's interview on WAPA Radio.	0.60	175.00	105.00
3/10/2022	Jorge Marchand	Work with the MICS team on content revisions and edits to the presentation for the upcoming meeting with retiree leaders.	1.00	175.00	175.00
3/10/2022	Jorge Marchand	Communication with Nilda Laureano, to discuss about her upcoming interview with Francisco del Castillo on her WAPA Radio program.	0.20	175.00	35.00
3/10/2022	Jorge Marchand	Communication with Leonor Mulero, form El Nuevo Día newspaper, to discuss about the publication of Miguel Fabre's OpEd.	0.60	175.00	105.00
3/10/2022	Jorge Marchand	Communication with the MICS and Arco teams, [REDACTED]	0.40	175.00	70.00
3/10/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/11/2022	Jorge Marchand	Communication with the professionals team to discuss about the case negotiations and status.	0.60	175.00	105.00
3/11/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED]	0.80	175.00	140.00
3/11/2022	Jorge Marchand	Follow up communication with Leonor Mulero, form El Nuevo Día newspaper, to discuss about the publication of Miguel Fabre's OpEd.	0.40	175.00	70.00
3/11/2022	Jorge Marchand	Communication with the MICS and Arco teams, [REDACTED]	0.50	175.00	87.50
3/11/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/12/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
3/13/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00

3/14/2022	Jorge Marchand	Communication with the MICS and Arco teams, [REDACTED] [REDACTED] [REDACTED]	0.90	175.00	157.50
3/14/2022	Jorge Marchand	Communication with the MICS and Bennazar teams [REDACTED] [REDACTED]	0.50	175.00	87.50
3/14/2022	María Schell	Communication with the MICS team [REDACTED] [REDACTED]	0.50	110.00	55.00
3/14/2022	Jorge Marchand	Work with the MICS and Bennazar teams on final revisions to Miguel Fabre's OpEd.	1.00	175.00	175.00
3/14/2022	María Schell	Work with the MICS team on final content revisions to Miguel Fabre's OpEd.	1.50	110.00	165.00
3/14/2022	Jorge Marchand	Communication with Leonor Mulero, form El Nuevo Día newspaper, to send Miguel Fabre's OpEd and coordinate publication.	0.60	175.00	105.00
3/14/2022	Jorge Marchand	Communication with the MICS team, to discuss about the promotion of Miguel Fabre's Op Ed through the ORC digital platforms.	0.60	175.00	105.00
3/14/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
3/14/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
3/14/2022	Male Noguera	Work on content development [REDACTED] [REDACTED] [REDACTED]	0.60	95.00	57.00
3/15/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
3/15/2022	María Schell	Work on research for Q&A content development.	0.50	110.00	55.00
3/16/2022	Jorge Marchand	Communication with the professionals team to discuss status and next steps, [REDACTED]	1.60	175.00	280.00
3/16/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
3/16/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
3/16/2022	Jorge Marchand	Communication with the ORC members, to send clippings and radio program segments recorded, with Miguel Fabre's interview.	0.30	175.00	52.50
3/16/2022	Jorge Marchand	Work with the MICS team on content development for the ORC digital platforms.	1.30	175.00	227.50
3/16/2022	Jorge Marchand	Work with the MICS team to define and implement communication strategies.	0.70	175.00	122.50
3/16/2022	María Schell	Work on content development and revisions to the Q&A [REDACTED] [REDACTED]	3.80	110.00	418.00
3/16/2022	María Schell	Communication with the RITA team, to discuss about the translation of the Pension Reserve Fund Deed and Guidelines.	0.50	110.00	55.00
3/17/2022	Jorge Marchand	Communication with the MICS team, to discuss about the Pension Trust guidelines translation.	0.30	175.00	52.50
3/17/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/18/2022	Jorge Marchand	Communication with the MICS team, to discuss about the Pension Trust guidelines translation.	0.20	175.00	35.00
3/18/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00

3/19/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
3/20/2022	Jorge Marchand	Communication with the MICS team to discuss about content development.	0.40	175.00	70.00
3/20/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
3/21/2022	Jorge Marchand	Work with the MICS team to discuss and implement communication strategies.	0.30	175.00	52.50
3/21/2022	Jorge Marchand	Communication with COR members [REDACTED]	1.00	175.00	175.00
3/21/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/22/2022	Jorge Marchand	Communication with the MICS team to discuss about content development.	0.20	175.00	35.00
3/22/2022	Jorge Marchand	Communication with the MICS and Bennazar teams [REDACTED]	0.20	175.00	35.00
3/22/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
3/22/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
3/23/2022	Jorge Marchand	Communication with Francisco del Castillo from the Bennazar team, [REDACTED]	0.70	175.00	122.50
3/23/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED]	0.50	175.00	87.50
3/23/2022	Jorge Marchand	Work with the MICS team on content development [REDACTED]	0.60	175.00	105.00
3/23/2022	Male Noguera	Work with the MICS team on content development [REDACTED]	0.60	95.00	57.00
3/23/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/23/2022	María Schell	Work on content revisions and edits to the presentation for the upcoming meeting with COR members [REDACTED]	1.00	110.00	110.00
3/24/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about recent comments and questions received through the ORC digital platforms.	0.60	175.00	105.00
3/24/2022	Jorge Marchand	Communication with the COR members [REDACTED]	0.40	175.00	70.00
3/24/2022	Jorge Marchand	Communication with the professionals team [REDACTED]	0.40	175.00	70.00
3/24/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
3/25/2022	Jorge Marchand	Communication with the MICS and Bennazar teams to discuss about the Pension Trust guidelines translation.	0.40	175.00	70.00
3/25/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00

3/25/2022	María Schell	Work on content revision, [REDACTED] [REDACTED]	3.80	110.00	418.00
3/26/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
3/26/2022	María Schell	Work on content revision, [REDACTED] [REDACTED]	1.80	110.00	198.00
3/27/2022	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED] [REDACTED]	0.50	175.00	87.50
3/27/2022	Jorge Marchand	Communication with COR president Miguel Fabre, and the MICS and Bennazar teams, [REDACTED] [REDACTED]	0.40	175.00	70.00
3/27/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
3/27/2022	María Schell	Work on content revision, [REDACTED] [REDACTED]	4.80	110.00	528.00
3/28/2022	Jorge Marchand	Communication with Francisco del Castillo from the Bennazar team, [REDACTED] [REDACTED]	0.20	175.00	35.00
3/28/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
3/28/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/29/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the Pension Trust guidelines translation.	0.70	175.00	122.50
3/29/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
3/30/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
3/31/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00

81.20

11,234.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	35.70	175.00	6,247.50
Male Nogueira	1.20	95.00	114.00
María Schell	44.30	110.00	4,873.00
	<u>81.20</u>		<u>11,234.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from March 1 to March 31, 2022

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
3/1/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
3/1/2022	Male Noguera	Search on computer and external discs and upload COR radio program recordings, to upload to historical storage.	2.80	95.00	266.00
3/2/2022	Male Noguera	Continue to search COR radio program recordings on computer and external discs to upload to historical storage.	0.60	95.00	57.00
3/2/2022	Male Noguera	Work on the COR webpage, to download documents for the historical storage.	2.70	95.00	256.50
3/3/2022	Male Noguera	Work on the COR webpage, to download documents for the historical storage; to upload all of COR's information documents and digital elements to the digital storage.	0.70	95.00	66.50
3/5/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
3/5/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
3/7/2022	Male Noguera	Download COR Facebook posts, for the historical storage.	2.20	95.00	209.00
3/8/2022	Male Noguera	Work on the COR webpage, to download website data, to save for historic storage.	4.90	95.00	465.50
3/9/2022	Male Noguera	Work on webpage downloads for historical record.	3.60	95.00	342.00
3/9/2022	Male Noguera	Work on downloads of email drops for historical record.	3.40	95.00	323.00
3/10/2022	Male Noguera	Create Facebook post. Design image and write copy for Facebook post to promote radio show participation.	0.80	95.00	76.00
3/10/2022	Male Noguera	Design and send email drop to promote radio show participation.	0.70	95.00	66.50
3/11/2022	Male Noguera	Facebook conversation management and monitoring	0.10	95.00	9.50
3/11/2022	Male Noguera	Check COR's email to manage messages received.	0.10	95.00	9.50
3/11/2022	Male Noguera	Download LinkedIn content for historical record.	0.70	95.00	66.50
3/12/2022	Male Noguera	Research on storage platforms, comparing Amazon Web Services versus Dropbox, to see which storage platforms fits best the requirements to storage COR's historical documents and assets.	1.60	95.00	152.00
3/14/2022	Male Noguera	Download COR Facebook data, for historical record.	1.30	95.00	123.50
3/15/2022	Male Noguera	Search stock image for note: "Las acciones del COR dejan un importante legado para los retirados".	0.10	95.00	9.50
3/15/2022	Male Noguera	Upload note to website: "Las acciones del COR dejan un importante legado para los retirados".	0.40	95.00	38.00
3/15/2022	Male Noguera	Upload note to Facebook.	0.10	95.00	9.50
3/15/2022	Male Noguera	Design and send email drop with note: "Las acciones del COR dejan un importante legado para los retirados".	0.40	95.00	38.00
3/15/2022	Male Noguera	Check COR's email to manage messages received.	0.60	95.00	57.00
3/15/2022	Male Noguera	Downloads legal documents from COR webpage, for historical storage/record.	0.70	95.00	66.50
3/15/2022	Male Noguera	Acquire cloud storage and create an account on Dropbox to upload COR historic record to the cloud.	0.60	95.00	57.00
3/15/2022	Male Noguera	Work on the historical documents storage, to store documents and assets in Dropbox.	0.50	95.00	47.50
3/16/2022	Male Noguera	Facebook conversation management and monitoring	0.40	95.00	38.00
3/16/2022	Male Noguera	Facebook conversation management and monitoring.	0.40	95.00	38.00
3/16/2022	Male Noguera	Check COR's email to manage messages received.	0.60	95.00	57.00
3/16/2022	Male Noguera	Work on downloads from webpage, for historical storage.	0.80	95.00	76.00

3/17/2022	Male Noguera	Check COR's email to manage messages received.	0.80	95.00	76.00
3/17/2022	Male Noguera	Download documents from webpage for historical storage.	2.10	95.00	199.50
3/22/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
3/22/2022	Male Noguera	Upload note to website: "Preguntas informativas sobre el Fideicomiso de la Reserva de Pensiones creado por el Plan de Ajuste de Puerto Rico".	0.30	95.00	28.50
3/22/2022	Male Noguera	Design and send email drop with note: "Preguntas informativas sobre el Fideicomiso de la Reserva de Pensiones creado por el Plan de Ajuste de Puerto Rico".	0.30	95.00	28.50
3/22/2022	Male Noguera	Check COR's email to manage messages received.	0.60	95.00	57.00
3/23/2022	Male Noguera	Check COR's email to manage messages received.	0.70	95.00	66.50
3/24/2022	Male Noguera	Download COR website data for historical storage.	1.00	95.00	95.00
3/24/2022	Male Noguera	Upload historical records to the COR cloud.	1.10	95.00	104.50
3/24/2022	Male Noguera	Upload COR historical records to UBSs that will be provided to each COR member, to keep as backups (one USB per COR member - total of 8).	2.60	95.00	247.00
3/25/2022	Male Noguera	Facebook conversation management and monitoring	0.30	95.00	28.50
3/25/2022	Male Noguera	Publish note on Facebook: "Preguntas informativas sobre el Fideicomiso de la Reserva de Pensiones creado por el Plan de Ajuste de Puerto Rico".	0.30	95.00	28.50
3/26/2022	Male Noguera	Facebook conversation management and monitoring.	0.30	95.00	28.50
3/27/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
3/30/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
3/30/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
			43.70		4,151.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	-	175.00	-
Male Nogueira	43.70	95.00	4,151.50
María Schell	-	110.00	-
	43.70		4,151.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From April 1 to April 30, 2022

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Jorge Marchand	Principal	9.40	12.00	-	21.40	\$ 175.00	3,745.00
Male Noguera	Media Manager	2.60	-	1.90	4.50	\$ 95.00	427.50
María Schell	Business Editor	5.80	18.90	-	24.70	\$ 110.00	2,717.00
		17.80	30.90	1.90	50.60		6,889.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from April 1 to April 30, 2022

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
4/1/2022	Jorge Marchand	Conference call with the MICS team to discuss status and review the presentation to COR members regarding the transition phase.	1.70	175.00	297.50
4/1/2022	María Schell	Conference call with the MICS team to discuss status and review the presentation to COR members regarding the transition phase.	1.70	110.00	187.00
4/1/2022	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss about the COR during the transition phase.	0.80	175.00	140.00
4/1/2022	María Schell	Conference call with the MICS and Bennazar teams, to discuss about the COR during the transition phase.	0.80	110.00	88.00
4/4/2022	Jorge Marchand	Conference call with Matthias Rieker from the FOMB's communication team.	0.70	175.00	122.50
4/4/2022	Jorge Marchand	Conference call with the MICS and Bennazar teams to discuss status and next steps.	0.40	175.00	70.00
4/4/2022	María Schell	Conference call with the MICS and Bennazar teams to discuss status and next steps.	0.40	110.00	44.00
4/6/2022	Jorge Marchand	Conference call with Matthias Rieker from the FOMB's communication team.	0.50	175.00	87.50
4/6/2022	Jorge Marchand	Meeting with the COR members and the professionals team, to discuss [REDACTED] the transition phase.	2.00	175.00	350.00
4/6/2022	Male Noguera	Meeting with the COR members and the professionals team, to discuss [REDACTED] the transition phase.	2.00	95.00	190.00
4/6/2022	María Schell	Meeting with the COR members and the professionals team, to discuss [REDACTED] the transition phase.	2.00	110.00	220.00
4/7/2022	Jorge Marchand	Conference call with the MICS team to discuss status.	0.30	175.00	52.50
4/7/2022	María Schell	Conference call with the MICS team to discuss status.	0.30	110.00	33.00
4/25/2022	Jorge Marchand	Conference call with Justin Lapatine from the GSG team, to discuss status of the transition phase.	0.50	175.00	87.50
4/25/2022	Jorge Marchand	Conference call with Matthias Rieker from the FOMB's communication team.	0.40	175.00	70.00
4/25/2022	Jorge Marchand	Meeting with the MICS and Bennazar teams, to discuss next steps on the COR transition phase.	0.60	175.00	105.00
4/25/2022	Male Noguera	Meeting with the MICS and Bennazar teams, to discuss next steps on the COR transition phase.	0.60	95.00	57.00
4/25/2022	María Schell	Meeting with the MICS and Bennazar teams, to discuss next steps on the COR transition phase.	0.60	110.00	66.00
4/29/2022	Jorge Marchand	Meeting with Matthias Rieker and the FOMB communications team, to discuss about the COR transition phase.	1.50	175.00	262.50
			17.80		2,530.00

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	9.40	175.00	1,645.00
Male Nogueira	2.60	95.00	247.00
Maria Schell	5.80	110.00	638.00
	<u>17.80</u>		<u>2,530.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from April 1 to April 30, 2022

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
4/1/2022	Jorge Marchand	Work with the MICS team on revisions to the presentation to the COR.	0.40	175.00	70.00
4/1/2022	Jorge Marchand	Communication with the MICS and GSG teams, to discuss about the presentation to the COR on the transition phase.	0.20	175.00	35.00
4/1/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/2/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
4/3/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/3/2022	Jorge Marchand	Work with the MICS team on content revisions and edits to the OpEd by COR president Miguel Fabre.	1.80	175.00	315.00
4/3/2022	María Schell	Work with the MICS team on content revisions and edits to the OpEd by COR president Miguel Fabre.	1.80	110.00	198.00
4/4/2022	Jorge Marchand	Work on revisions to the OpEd by Miguel Fabre.	1.40	175.00	245.00
4/4/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the upcoming meeting with COR members appointed to the Transition Pension Benefits Council.	0.50	175.00	87.50
4/4/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
4/4/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/5/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the upcoming meeting with COR members appointed to the Transition Pension Benefits Council.	0.80	175.00	140.00
4/5/2022	María Schell	Communication with the MICS and Bennazar teams, to discuss about the upcoming meeting with COR members appointed to the Transition Pension Benefits Council.	1.00	110.00	110.00
4/5/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/6/2022	Jorge Marchand	Communication with the MICS team, to discuss about the upcoming meeting with COR members appointed to the Transition Pension Benefits Council.	0.40	175.00	70.00
4/6/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the recent contact with the FOMB communications team.	0.20	175.00	35.00
4/6/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
4/7/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
4/8/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/9/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
4/10/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00

4/11/2022	Jorge Marchand	Communication with the MICS team, to discuss status and next steps.	0.30	175.00	52.50
4/11/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/12/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.30	175.00	52.50
4/12/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/13/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/14/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/15/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
4/16/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/17/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/18/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
4/18/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/19/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/20/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/22/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
4/23/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
4/24/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/25/2022	Jorge Marchand	Work with the MICS and Bennazar teams, [REDACTED]	1.60	175.00	280.00
4/25/2022	María Schell	Work with the MICS and Bennazar teams, [REDACTED]	0.50	110.00	55.00
4/25/2022	Jorge Marchand	Communication with the MICS, Bennazar and GSG teams, to discuss status and next steps in the transition phase.	0.80	175.00	140.00
4/25/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
4/25/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/26/2022	Jorge Marchand	Communication with the professionals team, to discuss about the recent First Circuit opinion on the appeal of the POA.	0.70	175.00	122.50
4/26/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
4/27/2022	María Schell	Work on content translation of Robert Gordon's message to COR members.	1.10	110.00	121.00
4/27/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
4/28/2022	Jorge Marchand	Communication with Matthias Rieker and Sylvette Santiago from the FOMB, to discuss about the upcoming meeting regarding the COR transition process.	0.40	175.00	70.00

4/28/2022	Jorge Marchand	Work with the MICS team to review the final version [REDACTED] [REDACTED].	0.80	175.00	140.00
4/28/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
4/29/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
4/30/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
			<u>30.90</u>		<u>4,179.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	12.00	175.00	2,100.00
Male Nogueira	-	95.00	-
María Schell	18.90	110.00	2,079.00
	<u>30.90</u>		<u>4,179.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from April 1 to April 30, 2022

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
4/1/2022	Male Noguera	Check COR's email to manage messages received.	0.10	95.00	9.50
4/1/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
4/5/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
4/9/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
4/9/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
4/13/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
4/14/2022	Male Noguera	Check COR's email to manage messages received.	0.10	95.00	9.50
4/19/2022	Male Noguera	Check COR's email to manage messages received.	0.20	95.00	19.00
4/19/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
4/21/2022	Male Noguera	Facebook conversation management and monitoring.	0.40	95.00	38.00
4/27/2022	Male Noguera	Check COR's email for recap.	0.10	95.00	9.50
4/28/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
			1.90		180.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	-	175.00	-
Male Nogueira	1.90	95.00	180.50
María Schell	-	110.00	-
	1.90		180.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From May 1 to May 31, 2022

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Jorge Marchand	Principal	17.00	30.30	-	47.30	\$ 175.00	8,277.50
Male Noguera	Media Manager	5.40	-	3.00	8.40	\$ 95.00	798.00
María Schell	Business Editor	11.80	27.10	-	38.90	\$ 110.00	4,279.00
		34.20	57.40	3.00	94.60		13,354.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from May 1 to May 31, 2022

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
5/2/2022	Jorge Marchand	Conference call with the MICS team to discuss communication strategies.	0.50	175.00	87.50
5/2/2022	Male Noguera	Conference call with the MICS team to discuss communication strategies.	0.50	95.00	47.50
5/3/2022	Jorge Marchand	Conference call with the MICS team to discuss communication strategies for the COR digital platforms.	0.60	175.00	105.00
5/3/2022	Male Noguera	Conference call with the MICS team to discuss communication strategies for the COR digital platforms.	0.60	95.00	57.00
5/3/2022	Jorge Marchand	Conference call with Sylvette Santiago from the FOMB, to discuss details of the upcoming meeting for the transition period.	0.60	175.00	105.00
5/9/2022	Jorge Marchand	Meeting with the MICS team and Francisco del Castillo from the Bennazar team, in preparation for the upcoming meeting with the FOMB.	0.60	175.00	105.00
5/9/2022	María Schell	Meeting with the MICS team and Francisco del Castillo from the Bennazar team, in preparation for the upcoming meeting with the FOMB.	0.60	110.00	66.00
5/9/2022	Jorge Marchand	Meeting with the FOMB communications team, to discuss status and next steps in the transition period.	1.00	175.00	175.00
5/9/2022	María Schell	Meeting with the FOMB communications team, to discuss status and next steps in the transition period.	1.00	110.00	110.00
5/9/2022	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team to discuss next steps.	0.40	175.00	70.00
5/12/2022	Jorge Marchand	Conference call with COR member Carmen Núñez to discuss about the transition phase.	0.50	175.00	87.50
5/12/2022	Jorge Marchand	Conference call with COR member Blanca Paniagua to discuss about the transition phase.	0.40	175.00	70.00
5/12/2022	Jorge Marchand	Conference call with the MICS team to discuss status and next steps.	1.00	175.00	175.00
5/12/2022	María Schell	Conference call with the MICS team to discuss status and next steps.	1.00	110.00	110.00
5/13/2022	Jorge Marchand	Meeting with the COR members appointed to the transition council.	1.50	175.00	262.50
5/13/2022	María Schell	Meeting with the COR members appointed to the transition council.	1.50	110.00	165.00
5/16/2022	Jorge Marchand	Meeting with the COR members appointed to the transition council.	1.20	175.00	210.00
5/16/2022	María Schell	Meeting with the COR members appointed to the transition council.	1.20	110.00	132.00
5/17/2022	Jorge Marchand	Conference call with the MICS and Bennazar teams to discuss communication strategies.	1.00	175.00	175.00
5/17/2022	María Schell	Conference call with the MICS and Bennazar teams to discuss communication strategies.	1.00	110.00	110.00
5/17/2022	Jorge Marchand	Conference call with the MICS team to discuss status and next steps.	0.30	175.00	52.50
5/17/2022	María Schell	Conference call with the MICS team to discuss status and next steps.	0.30	110.00	33.00

5/18/2022	Jorge Marchand	Conference call with COR member Carmen Núñez, to discuss status.	0.50	175.00	87.50
5/19/2022	Jorge Marchand	Conference call with COR member Carmen Núñez, to discuss about the transition period.	0.70	175.00	122.50
5/23/2022	Jorge Marchand	Conference call with COR member Carmen Núñez, to discuss about the upcoming meeting with the COR transition committee.	0.40	175.00	70.00
5/23/2022	Jorge Marchand	Conference call with the MICS team to discuss about digital content for the ORC digital platforms, regarding the Pension Reserve and guidelines.	0.30	175.00	52.50
5/23/2022	María Schell	Conference call with the MICS team to discuss about digital content for the ORC digital platforms, regarding the Pension Reserve and guidelines.	0.30	110.00	33.00
5/24/2022	Jorge Marchand	Meeting with the MICS team to discuss communications strategies for the transition period.	2.50	175.00	437.50
5/24/2022	Male Noguera	Meeting with the MICS team to discuss communications strategies for the transition period.	2.50	95.00	237.50
5/24/2022	María Schell	Meeting with the MICS team to discuss communications strategies for the transition period.	2.50	110.00	275.00
5/25/2022	Jorge Marchand	Conference call with the MICS team, to discuss about the Pension Reserve Guidelines and webpage.	0.40	175.00	70.00
5/25/2022	Male Noguera	Conference call with the MICS team, to discuss about the Pension Reserve Guidelines and webpage.	0.40	95.00	38.00
5/25/2022	María Schell	Conference call with the MICS team, to discuss about the Pension Reserve Guidelines and webpage.	0.40	110.00	44.00
5/26/2022	Jorge Marchand	Conference call with the MICS team to discuss communication strategies.	0.80	175.00	140.00
5/26/2022	Male Noguera	Conference call with the MICS team to discuss communication strategies.	0.80	95.00	76.00
5/26/2022	María Schell	Conference call with the MICS team to discuss communication strategies.	0.80	110.00	88.00
5/30/2022	Jorge Marchand	Conference call with the MICS team to discuss communications strategies.	0.60	175.00	105.00
5/30/2022	María Schell	Conference call with the MICS team to discuss communications strategies.	0.60	110.00	66.00
5/31/2022	Jorge Marchand	Conference call with COR member Carmen Núñez, to discuss next steps.	0.60	175.00	105.00
5/31/2022	Jorge Marchand	Meeting with the MICS and Bennazar teams to discuss communications strategies.	0.60	175.00	105.00
5/31/2022	Male Noguera	Meeting with the MICS and Bennazar teams to discuss communications strategies.	0.60	95.00	57.00
5/31/2022	María Schell	Meeting with the MICS and Bennazar teams to discuss communications strategies.	0.60	110.00	66.00
			34.20		4,786.00

Fee Summary:	Hours	Rate	Value (\$)
Jorge Marchand	17.00	175.00	2,975.00
Male Nogueira	5.40	95.00	513.00
María Schell	11.80	110.00	1,298.00
	34.20		4,786.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from May 1 to May 31, 2022

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
5/1/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
5/2/2022	Jorge Marchand	Communication with the MICS team, to discuss about the announcement note to be published on the COR website containing information on the Pension Trust Guidelines.	0.80	175.00	140.00
5/2/2022	Jorge Marchand	Work on content revisions and edits to the announcement note to be published on the COR website containing information on the Pension Trust Guidelines.	1.20	175.00	210.00
5/2/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
5/2/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/3/2022	Jorge Marchand	Work on content revisions and edits to the announcement note to be published on the COR website containing information on the Pension Trust Guidelines.	0.70	175.00	122.50
5/3/2022	Jorge Marchand	Communication with Sylvette Santiago from the FOMB to discuss details about an upcoming meeting with COR representatives regarding the transition period.	0.40	175.00	70.00
5/3/2022	Jorge Marchand	Communication with Sylvette Santiago from the FOMB to share the documents prepared by the COR representatives with the Pension Trust Guidelines.	0.30	175.00	52.50
5/3/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about recent contact with the FOMB communications team.	0.50	175.00	87.50
5/3/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/4/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
5/5/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the upcoming meeting with the FOMB team.	1.10	175.00	192.50
5/5/2022	Jorge Marchand	Communication with the FOMB team, to discuss about the upcoming meeting with COR representatives.	0.60	175.00	105.00
5/5/2022	Jorge Marchand	Communication with the professionals team [REDACTED]	0.20	175.00	35.00
5/5/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
5/6/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
5/7/2022	Jorge Marchand	Work on content revisions and edits to the translation of the RFP for counsel, for the COR members revision.	1.00	175.00	175.00
5/7/2022	María Schell	Work on content translation of the Pension Reserve Trust Guidelines.	1.00	110.00	110.00
5/7/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00

5/8/2022	María Schell	Work on content translation of the Pension Reserve Trust Guidelines.	0.80	110.00	88.00
5/9/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
5/9/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/9/2022	Jorge Marchand	Communication with the MICS and Bennazar teams to discuss status.	0.40	175.00	70.00
5/9/2022	Jorge Marchand	Communication with the professionals team and the FOMB team to discuss details in preparation for the upcoming meeting.	0.30	175.00	52.50
5/9/2022	Jorge Marchand	Work with the MICS and Bennazar teams on the agenda and other details for the upcoming meeting with the FOMB.	0.70	175.00	122.50
5/10/2022	Jorge Marchand	Work with the MICS team on content research for the COR transition phase.	1.40	175.00	245.00
5/10/2022	María Schell	Work with the MICS team on content research for the COR transition phase.	1.40	110.00	154.00
5/10/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/11/2022	Jorge Marchand	Communication with COR members to discuss status.	0.20	175.00	35.00
5/11/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
5/11/2022	Jorge Marchand	Work with the MICS team on content research for the COR transition phase.	1.30	175.00	227.50
5/11/2022	María Schell	Work with the MICS team on content research for the COR transition phase.	1.30	110.00	143.00
5/12/2022	Jorge Marchand	Communication with COR members to discuss status.	1.10	175.00	192.50
5/12/2022	Jorge Marchand	Communication with COR member Carmen Núñez [REDACTED]	0.30	175.00	52.50
5/12/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/12/2022	María Schell	Work on content research for the COR transition phase.	1.00	110.00	110.00
5/12/2022	María Schell	Work on content development for a summary with the Guidelines, for the COR members.	1.30	110.00	143.00
5/13/2022	Jorge Marchand	Work with the MICS team to develop an agenda for the meeting of COR members appointed to the transition council.	0.90	175.00	157.50
5/13/2022	Jorge Marchand	Communication with the COR members appointed to the transition council to discuss about the upcoming meeting.	0.40	175.00	70.00
5/13/2022	Jorge Marchand	Communication with the MICS and Bennazar teams and the COR members to discuss and define next steps in the transition phase.	1.30	175.00	227.50
5/13/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/13/2022	María Schell	Work content development regarding the Pension Reserve Guidelines.	1.40	110.00	154.00
5/14/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
5/15/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
5/16/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50

5/16/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/17/2022	Jorge Marchand	Communication with the MICS team to discuss about next steps [REDACTED]	1.10	175.00	192.50
5/17/2022	Jorge Marchand	Communication with the professionals team to discuss details about the upcoming COR meeting.	1.70	175.00	297.50
5/17/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
5/18/2022	Jorge Marchand	Work with the MICS team to define communications strategies for the transition period.	1.30	175.00	227.50
5/18/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/19/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
5/20/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
5/21/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
5/22/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/23/2022	Jorge Marchand	Communication with the Yes Elections team [REDACTED].	0.80	175.00	140.00
5/23/2022	Jorge Marchand	Communication with the MICS team [REDACTED]	0.70	175.00	122.50
5/23/2022	Jorge Marchand	Work with the MICS team on details for the upcoming meeting with the COR transition committee.	0.40	175.00	70.00
5/23/2022	Jorge Marchand	Work on content development for an agenda with important topics to be discussed at the upcoming meeting with the COR transition committee.	0.60	175.00	105.00
5/23/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
5/24/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
5/24/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/25/2022	Jorge Marchand	Communication with the MICS team to discuss status and next steps.	0.70	175.00	122.50
5/25/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
5/26/2022	Jorge Marchand	Communication with the professionals team to discuss about the upcoming COR transition meeting.	0.40	175.00	70.00
5/26/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
5/27/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
5/27/2022	Jorge Marchand	Work with the MICS team on content development for the transition period materials.	3.00	175.00	525.00
5/27/2022	María Schell	Work with the MICS team on content development for the transition period materials.	3.00	110.00	330.00
5/28/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
5/29/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00

5/30/2022	Jorge Marchand	Communication with the MICS and Bennazar teams to discuss strategies and next steps.	0.50	175.00	87.50
5/30/2022	María Schell	Work on the translation of legal information for the COR members.	0.70	110.00	77.00
5/30/2022	María Schell	Work on content revisions and editing.	0.90	110.00	99.00
5/30/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.60	175.00	105.00
5/30/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
5/31/2022	Jorge Marchand	Communication with the professionals teams to discuss next steps.	0.80	175.00	140.00
5/31/2022	Jorge Marchand	Communication with the MICS team to discuss strategies.	0.70	175.00	122.50
5/31/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
			<u>57.40</u>		<u>8,283.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	30.30	175.00	5,302.50
Male Nogueira	-	95.00	-
María Schell	27.10	110.00	2,981.00
	<u>57.40</u>		<u>8,283.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from May 1 to May 31, 2022

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
5/3/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
5/3/2022	Male Noguera	Design and send email drop Note: "Reglamento para la gobernanza y administración del Fideicomiso de la Reserva de Pensiones del Plan de Ajuste de Puerto Rico y monitoreo de los beneficios de pensiones del Plan de Ajuste de Puerto Rico".	0.50	95.00	47.50
5/3/2022	Male Noguera	Upload note to website Note: "Reglamento para la gobernanza y administración del Fideicomiso de la Reserva de Pensiones del Plan de Ajuste de Puerto Rico y monitoreo de los beneficios de pensiones del Plan de Ajuste de Puerto Rico".	0.60	95.00	57.00
5/6/2022	Male Noguera	Check COR's email to manage messages received.	0.20	95.00	19.00
5/9/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
5/11/2022	Male Noguera	Check COR's email to manage messages received.	0.10	95.00	9.50
5/14/2022	Male Noguera	Check COR's email to manage messages received.	0.10	95.00	9.50
5/14/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
5/18/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
5/24/2022	Male Noguera	Check COR's email to manage messages received.	0.20	95.00	19.00
5/24/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
5/27/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
5/30/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
5/30/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
			3.00		285.00

Fee Summary:	Hours	Rate	Value (\$)
Jorge Marchand	-	175.00	-
Male Nogueira	3.00	95.00	285.00
María Schell	-	110.00	-
	3.00		285.00